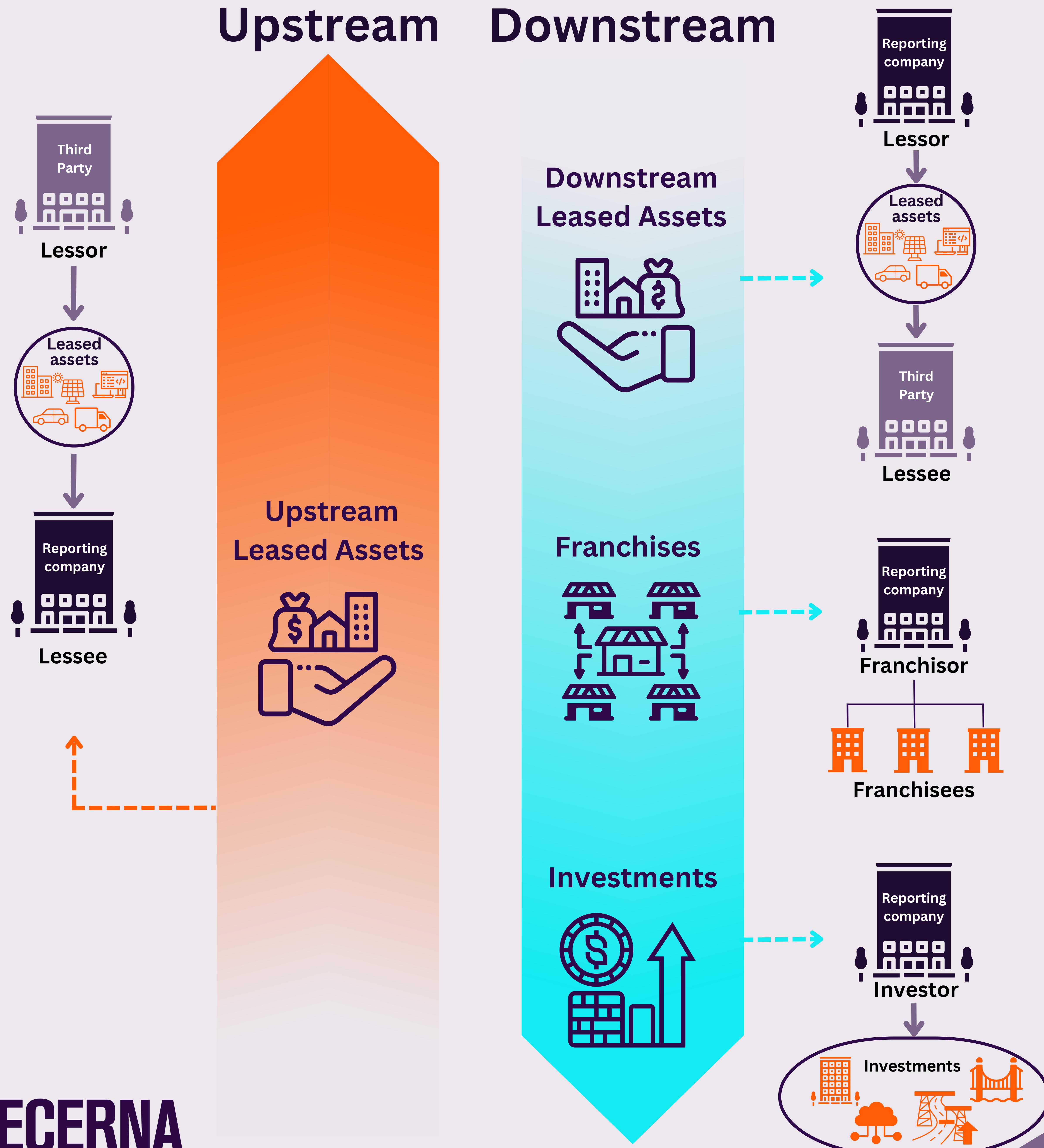


# Category 8, 13, 14 & 15

Indirect emissions associated with **upstream and downstream leased assets (Category 8 & 13)**, **franchises (Category 15)**, and **investments (Category 15)**, including activities related to the procurement, use, and management of these assets within the company's value chain.



## Emission Reduction Strategies

- Aim to achieve the highest energy efficiency rating for leased, franchised and invested assets on the **Energy Performance Certificate (EPC)**, and establish other eco-design principles. Energy efficiency measures can include **installing LED lighting, insulation, or renewable energy systems**.
- Incorporate **green lease clauses** into agreements to guide tenants and owners in environmental performance management. Arrange regular meetings with lessees, franchisees, and investees to address energy performance improvements.
- Upgrade vehicles under lease, franchise, or investment to low-emission options. Encourage participation in **EV initiatives** and **grant applications**.



### Lessee, franchisee and investee engagement

- Promote **sustainable finance certifications** and **carbon literacy projects** among staff and consumers to encourage environmentally conscious choices regarding the assets.
- Encourage installation of **smart meters** or **electricity usage monitors** for real-time energy data tracking, enabling identification of areas for improvement with appropriate measures.
- Offer advice on using **repair** or **upgrading services** to enhance the energy efficiency of electric appliances, or provide guidance on finding nearby **repair services through third-party platforms**.
- Ensure settings of electric devices in the assets are optimised for energy efficiency without compromising comfort, such as adjusting **screen brightness** or **sleep mode intervals** for laptops or TVs when not in use.